

TRAFFORD COUNCIL

Report to: Executive Committee
Date: 27th January 2025
Report for: Decision
Report of: Executive Member for Healthy & Independent Lives

Report Title

Trafford Locality Plan 2025-28

Summary

Trafford's new Locality Plan for 2025-28 sets out the aspirations and commitments from across our health and care system, and how we will work together to improve the health of Trafford people through the collective efforts of our Trafford Integrated Care Partnership.

The Plan brings together the existing health and wellbeing strategies, and other relevant plans. It is a public facing document that our residents, patients, and stakeholders will use to hold us to account.

This new Plan supersedes the Trafford Locality Plan 2019-24, refreshed in 2021.

Recommendation(s)

It is recommended that the Executive:

- 1. Approve the Trafford Locality Plan 2025-28.**
- 2. Note the Cooperative Commitments, listed at page 10 of the Plan.**

Contact person for access to background papers and further information:

Name: Tom Maloney

Extension: Thomas.Maloney@trafford.gov.uk

Background Papers:

Trafford Locality Plan 2019-24 - [Trafford-Together-Locality-Plan 2019](#)

Trafford Locality Plan Refresh 2021 - [Trafford Together Locality Plan Refresh 2021](#)

CORPORATE PRIORITIES AND GOVERNANCE CONSIDERATIONS

The Best Start for our Children and Young People

This is an all-age Plan that links to a number of Children's strategies, and one of the Strategic

	Priorities guiding all delivery is 'Children, Young People, and Maternity'.
Healthy and Independent Lives for Everyone	The Plan is the high level summary of the commitments and activity across the health space in the borough of Trafford.
A Thriving Economy and Homes for All	The Plan links in strategies, plans and activity that interconnect with this priority, such as the health programmes aimed at those at risk of unemployment due to specific health conditions.
Address the Climate Crisis	Via the development of our annual delivery plan, including commissioning intentions, we will consider our priorities and their respective impact on addressing the climate crisis
Culture, Sport and Heritage for Everyone	The Plan links to the Cultural Strategy and how activity and sport has a large role to play in keeping residents healthy.
Relationship to GM Policy or Strategy Framework	There is a requirement on all GM localities to produce and publish a Locality Plan, complementing other relevant plans within the locality and at Greater Manchester level.
Financial Considerations	The plan places emphasis on financial sustainability, underscoring that this is a key priority of the Council, the ICB, and TLCO. Input to the plan has been received by relevant finance departments. The plan sets out the high-level strategic roadmap to address financial challenges in the system.
Legal Implications:	The plan has no specific legal implications at this point.
Equality/Diversity Implications	Strategies and operational activity referenced in this Plan will have EIAs carried out when required.
Sustainability Implications	There are no specific sustainability implications as a result of the Plan. Relevant strategies referenced, such as the Estates Strategies, will adhere to the relevant policies and standards.
Resource Implications e.g. Staffing / ICT / Assets	Existing workforce strategies and ambitions are referenced within the Plan and have been approved by the relevant HR teams across the Council and NHS.
Risk Management Implications	Operational and strategic risk registers are in place and owned by the Health & Wellbeing Board and the Trafford Locality Board to monitor and mitigate risk. No new risks are identified from the development of this Plan.
Health & Wellbeing Implications	The Locality Plan covers work on Health & Wellbeing across the system.
Health and Safety Implications	Not applicable.
Socioeconomic duty Implications	There are no new implications on socioeconomic factors, class, or poverty resulting from the development of this Plan. Existing strategies referenced will develop their own policy responses where applicable.

1.0 Background

- 1.1 This Report contains the Trafford Locality Plan 2025-28. The Plan has been devised collaboratively between the Council, the NHS Greater Manchester Integrated Care Partnership, the Trafford Local Care Organisation and others.
- 1.2 The Plan has been formally signed off by the Trafford Locality Board (17th December 2024), and is due for sign off at the Health and Wellbeing Board on 17th January 2025. The Trafford Locality Board and Health and Wellbeing Board will strategically own the document and commitments enclosed.
- 1.3 The first Trafford Locality Plan was written in 2016, when GM devolution was agreed. The second was written in November 2019, and was due to cover the period until 2024, however the Council's priorities were altered enormously by the Covid-19 pandemic. The plan was therefore refreshed in 2021, to represent the Council's new priorities around vaccinations and public health, and look forward to the reopening of society and gradual stepping down of restrictions. The Council is now ready to present a new plan looking forward to 2028.
- 1.4 There are many changes on the horizon, both challenges and opportunities, that drive this new Plan. There are statutory changes to health and care arrangements, new priorities and strategic direction resulting from a change in central government, a new NHS long term plan and the embedding of the recommendations of the Independent Investigation of the NHS in England by Lord Darzi which include a concerted shift towards prevention and digitalisation.
- 1.5 The Plan has been through comprehensive governance processes for socialisation, amendments, and approval. This includes the Trafford Health & Wellbeing Board, and the Trafford Locality Board.
- 1.6 The Locality Plan sets out the Health and Care ambitions and commitments, and related interdependencies, up to 2028. It does this by pulling together the large number of existing strategies from both across the health and social space, and those that dovetail with it such as Trafford Moving, and the Digital or Estates Strategies.
- 1.7 This Plan feeds into the NHS Greater Manchester Integrated Care Partnership Strategy and Joint Forward Plan, which sets out at the regional level how we will work together to improve the health of our residents, and is an integral component of the GMCA's Greater Manchester Strategy and its ambition to see a place 'where everyone can live a good life, growing up, getting on and growing old in a greener, fairer more prosperous city region'.

2.0 Other Options

- 2.1 The alternative option to this Plan presented would be to have separate plans for health and social care; this is not recommended as it would weaken the agreed and integrated strategic direction, and our delivery of services relies on effective collaboration with NHS partners.
- 2.2 If the Council does not have separate plans for health and social care, or a combined Locality Plan, it will not be compliant with GM requirements.

3.0 Consultation

- 3.1 There is no legislative requirement for a formal public consultation exercise in the creation of the Locality Plan.

- 3.2 There has been detailed professional and public consultation to develop the content of this Plan, detailed in chapter 7.3. The public engagement was undertaken alongside the 'NHS Fit for the Future' exercise, with public events held to provide an opportunity for residents to discuss health and care challenges, plans and ideas at both a GM and Trafford locality level.
- 3.3 Healthwatch were commissioned to undertake targeted public consultation with 'seldom-heard' groups, such as with unpaid carers, those with experience of the care system, and people with learning disabilities and autism.
- 3.4 There was significant amount of professional stakeholder engagement, with forums including our Trafford Community Collective, Trafford GP Board, the TLCO Executive, and Trafford's Clinical and Practitioner Senate.

4.0 Reasons for Recommendation

- 4.1 The Trafford Locality Plan 2025-28 sets out our strategic priorities, and our collective commitments to improve health and care services for residents, and it will act as a high-level blueprint for integrated services over the coming years.

5.0 Key Decision No

Finance Officer Clearance PD

Legal Officer Clearance EM

[CORPORATE] DIRECTOR'S SIGNATURE.....

To confirm that the Financial and Legal Implications have been considered and the Executive Member has cleared the report.